



**THE AUSTRALIAN NATIONAL UNIVERSITY  
COUNCIL MINUTES**

The 453<sup>rd</sup> meeting of the Council was held at 9.15am on **Friday 26 July 2019** in the R C Mills Room, Chancelry.

**Members present:**

The Chancellor, Professor Gareth Evans AC QC (in the Chair)  
The Vice-Chancellor, Professor Brian P. Schmidt AC  
The Pro-Chancellor, Ms Naomi Flutter  
Ms Anne-Marie Schwirtlich AM  
Ms Natasha Stott Despoja AO  
Professor Kate Reynolds  
Mr Peter Yu  
Mr Graeme Samuel AC  
Professor Suzanne Cory AC  
Dr Doug McTaggart  
Professor Matthew Colless  
Associate Professor Ben Corry  
Mrs Claire Shrewsbury  
Mr Zyl Hovenga-Wauchope  
Ms Eden Lim

**In attendance:**

Provost - Professor Mike Calford  
Deputy Vice-Chancellor (Research & Innovation) - Professor Keith Nugent  
Acting Deputy Vice-Chancellor (Academic) - Professor Grady Venville  
Chief Operating Officer - Mr Chris Grange  
Acting Pro Vice-Chancellor (Education) – Associate Professor Royston Gustavson  
Interim Pro Vice-Chancellor (University Experience) – Professor Tony Foley  
Chief Financial Officer - Mr Adam Black  
Vice-President (Engagement and Global Relations) - Ms Jane O'Dwyer  
Vice-President (Advancement) - Ms Barbara Miles  
Chair, Academic Board - Professor Jacqueline Lo  
Director, Human Resources - Ms Nadine White  
Director, Service Improvement Group - Ms Lakshmi West  
Director, Facilities and Services - Ms Nicki Middleton  
Associate Director, Projects - Mr Neill Daly  
Associate Director, Planning and Performance Measurement - Ms Rachel Colombi  
Manager, Respectful Relationships Unit - Ms Sue Webeck

Council Secretary and Director, Corporate Governance and Risk Office - Mr Chris Reid  
Director, Office of the Vice-Chancellor - Mr Chris Price  
Associate Director, Corporate Governance and Risk Office - Mrs Megan Easton  
Senior Governance Officer, Corporate Governance and Risk Office - Ms Leslie McDonald

## PART 1: PROCEDURAL ITEMS

### 1. ANNOUNCEMENTS AND APOLOGIES

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### 2. LEAVE OF ABSENCE

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### 3. DISCLOSURE OF MATERIAL PERSONAL INTEREST

No member disclosed any material personal interest.

### 4. ARRANGEMENT OF AGENDA

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Council agreed to star the following items for discussion:

- C32 - Voice Survey 2018 – Action Plan
- C33 - Reconciliation Action Plan – Ridgeway Review – Management Response.

Council determined to proceed with the agenda as proposed, with no further items being declared confidential or starred for discussion.

#### **Resolved**

On the motion of the Vice-Chancellor, Council approved all unstarred items being dealt with as proposed in the agenda.

### 5. MINUTES

#### **Resolved**

Council confirmed the minutes of the meeting of 24 May 2019 to be a true and accurate record.

## PART 2 – KEY BUSINESS ITEMS

### 6. CHANCELLORSHIP

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#### **Resolved**

Council:

Appointed the Hon Julie Bishop to be the next Chancellor of the University under s32 of the *Australian National University Act 1991*.

Appointed Ms Bishop as Chancellor for a period of three years, beginning on 1 January 2020 until 31 December 2022, under provision 3.1 of the *Chancellorship Statute 2012*.

The Chancellor and all observers re-joined the meeting.

## 7. VICE-CHANCELLOR'S REPORT

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### Resolved

Council noted the report from the Vice-Chancellor.

## 8. EXECUTIVE PLANS – MID YEAR PROGRESS REPORTS

The Vice-Chancellor presented the Executive Plans (mid-year progress reports) as outlined in the papers provided to Council members.

The Plans concern the following areas of the University's operation:

- Academic
- Global Engagement
- Research and Innovation
- Resources
- Societal Transformation
- University Experience

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### Resolved

Council noted the mid-year progress reports.

## 9. CAMPUS MASTER PLAN

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### Resolved

Council:

1. Approved the Acton Campus Master Plan and associated supporting documents and the public release on 1 August 2019.
2. Noted the first 5-year Implementation Plan.
3. Noted the required governance and communication arrangements.

## PART 3 – STRATEGIC ISSUES

## 10. SOCIETAL TRANSFORMATION PLAN – PRESENTATION

The Vice-Chancellor presented the Societal Transformation Plan and highlighted the following:

- The University's vision for *societal transformation*, with its impact contributing to the ANU being regarded as one of the great universities of the world.
- The University's responsibility to national policymakers, to the region and to Indigenous Australia (especially in respect of reconciliation).
- Notable progress has been achieved in the following areas:
  - The new Asia-Pacific Security College
  - Indigenous engagement
  - Launching the Indigenous Grand Challenge
  - Goal-based National Institutes Grant.

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**Resolved**

Council noted the presentation.

**PART 4 – OTHER MATTERS FOR DECISION****11. MODEL CODE – FREEDOM OF SPEECH AND ACADEMIC FREEDOM**

The Chancellor introduced the item, reminding members that at its meeting of 24 May 2019, Council discussed the *French Report* and the accompanying draft Model Code for the protection of freedom of speech and academic freedom, a proposal arising from that report.

The University Chancellors Council (UCC) Working Group - consisting of Mr French (who is also the Chancellor of the University of Western Australia), Mr Peter Varghese (Chancellor, University of Queensland) and the ANU Chancellor, Professor Evans - reviewed the text and suggested recommendations to further develop the Model Code. Council considered this document, as presented in the papers provided to Council members.

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**Resolved**

Council:

1. Noted the Model Code, as amended.
2. Requested that the University, and particularly Academic Board, consider the Model code as amended and report the outcome of its deliberations at the 3 October 2019 Council meeting.

**12. CAPITAL WORKS - PROPOSALS**

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**Resolved**

Council:

1. Approved the following capital works proposals:
  - Stage 1b of the Physics Redevelopment - \$65M
  - Refurbishment and New Build for the School of Art & Design - \$75M.
2. Noted that a detailed design process will be undertaken for two other projects: an additional common teaching and learning building, and a new building for Psychology and Population Health.

**13. SOCIALLY RESPONSIBLE INVESTMENT (SRI) POLICY – REVIEW**

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**Resolved**

Council:

1. Noted the updated information on BHP's move to divest from thermal coal.
2. Noted the Finance Committee consideration and assessment of the issues.
3. Approved the revised SRI policy, as amended at the meeting.

**14. ETHICS COMMITTEES - ANNUAL REPORTS 2018****Resolved**

Council approved the 2018 Annual Reports for each of the following:

1. Animal Experimentation Ethics Committee.
2. Human Research Ethics Committee.
3. Recombinant DNA Monitoring Committee.

**15. REPORT TO DONORS 2018: THE IMPACT OF GIVING****Resolved**

Council noted the 2018 Report to Donors: The Impact of Giving.

**16. ANU TUITION FEE BANDS FOR 2020****Resolved**

Council approved:

1. The fee bands, rates, and Domestic Fee Adjustment Bands for 2020 fees as outlined at Tables 1, 2, and 3 as presented in the papers.
2. The other tuition fees detailed in Table 5.

And noted:

3. That work be undertaken to explore the opportunities for scholarships, or fee remission scholarships to be implemented with the new budget model for 2021;
4. That no tuition fees are set below the floor of Band 1 without explicit approval, representing the quality of the ANU brand and that, in principle, ANU should aim to be at least mid-range of the Group of 8;
5. It has been recently announced that indicative fees will need to be published for length-of-program for international students. If this is confirmed as a requirement, a further paper will be produced with indicative fees for 2021-2024 to cover Flexible Double Degree durations of 5 years full time enrolment; and
6. That International Strategy and Partnerships work with the ANU International Group, in consultation with Global Programs and Marketing and Student Recruitment, will develop a suite of fee bands appropriate for Study Abroad programs that are aligned with the University's strategic and diversification goals.

**17. ANU COLLEGE COURSEWORK TUITION FEES FOR 2020****Resolved**

Council approved:

1. The 2020 fees outlined in Tables 1 and 2 of the papers for programs delivered by ANU College.
2. Continuation of the principles used for schedule 2 programs and course fee setting. That is:
  - a. Fees are proposed in EFTSL rather than by New Student Enrolment (NSE); and

- b. Schedule 2 programs and courses will be reviewed annually based on comparative competitor data.

#### **18. RESEARCH SCHOOL OF PHYSICS AND ENGINEERING - RENAMING**

##### **Resolved**

Council approved the proposal to change the name of the following:

From: Research School of Physics and Engineering

To: Research School of Physics.

#### **19. SIR ROLAND WILSON FOUNDATION STATUTE**

##### **Resolved**

Council approved:

1. Making the *Australian National University (Sir Roland Wilson Foundation) Statute 2019*.
2. Noted the actions for the re-appointment of SRW Foundation Board.

#### **20. PARSA CONSTITUTION - AMENDMENTS**

##### **Resolved**

Council approved the amendments to the PARSA constitution, as agreed by the Annual General Meeting of members on 28 June 2019.

#### **21. WORONI CONSTITUTION – AMENDMENTS**

##### **Resolved**

Council approved the amendments to the ANU Student Media Constitution, as agreed by the Woroni membership at the Special General Meeting of 10 October 2018.

#### **22. ANU UNION CONSTITUTION - AMENDMENTS**

##### **Resolved**

Council approved the proposed amendments to the ANU Union Constitution.

#### **23. ANU OBSERVER CONSTITUTION - AMENDMENTS**

##### **Resolved**

Council approved the proposed amendments to the ANU Observer Constitution.

### **PART 5 – OTHER MATTERS FOR NOTING**

#### **24. COUNCIL PROFESSIONAL DEVELOPMENT – AICD COURSE FEEDBACK**

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##### **Resolved**

Council noted the report from Council members.

## 25. ADMINISTRATIVE REFORM – UPDATE

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The following main points were made during the presentation:

- Preliminary *UniForum* results show an increase in governance (mostly via consultancies) and external engagement activities in support of, for example, the CECS Re-imagine project and ANU Advancement.
- Professional staff numbers increased in 2019 by 5% over the 2018 average, primarily in Colleges.
- The *Building Customer Service Program* has been approved by Executive. The recruitment process to lead this initiative is underway.
- Service improvements are being planned or underway in Student Administration, External Engagement, Finance, Facilities and Services, Information Technology, and Digital Enablement (to be delivered largely through the development of eForms).
- Since its launch in early 2018, staff and students have been able to engage directly with ANU service providers through the University Services Feedback System. At July 2019, 618 pieces of feedback had been submitted by staff and students.

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### Resolved

Council noted the update and requested further information as described above.

## 26. ANU CRAWFORD LEADERSHIP FORUM 2019 – REPORT

### Resolved

Council noted the outcomes from the 2019 ANU Crawford Leadership Forum.

## 27. NATIONAL INSTITUTES GRANT (NIG) FRAMEWORK - UPDATE

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### Resolved

Council noted the outcomes of the 2019 National Institutes Grant process.

## 28. ANU ENTERPRISE BUSINESS PLAN (STRATEGY 2019-2021) - UPDATE

### Resolved

Council noted the developments at ANU Enterprise and its 2019-2021 strategy.

## 29. AHRC REPORT ON SEXUAL ASSAULT & HARASSMENT - ANU RESPONSE - UPDATE

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### Resolved

Council noted the update.

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**31. STAFF WORK HEALTH AND SAFETY REPORT**

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**Resolved**

Council noted the WHS Performance Report for the period 1 January to 30 June 2019.

**32. VOICE SURVEY 2018 – ACTION PLAN**

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**Resolved**

Council noted:

1. The summary of action plan items for the 2018 VOICE ANU Staff Engagement Survey (2018 Survey).
2. That progress made against action items will be reported to Council at the first Council Meeting of 2020.

**33. RECONCILIATION ACTION PLAN (RAP) – MANAGEMENT RESPONSES TO THE RIDGEWAY REVIEW - (BASELINE REVIEW OF ABORIGINAL AND TORRES STRAIT ISLANDER ACTIVITIES 2018)**

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**Resolved**

Council noted the Management Responses to the Ridgeway Review.

**34. FINANCE COMMITTEE – EXECUTIVE SUMMARY (5 JULY)**

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**Resolved**

Council noted the summary of major items considered by the Finance Committee at its meeting of 5 July 2019.

**35. AUDIT & RISK MANAGEMENT COMMITTEE - EXECUTIVE SUMMARY (10 JULY)**

**Resolved**

Council noted the summary of major items considered by the Committee at its meeting of 10 July 2019.

**36. CAMPUS PLANNING COMMITTEE – EXECUTIVE SUMMARIES (26 JUNE & 16 JULY)**

**Resolved**

Council noted the summary of major items considered by the Campus Planning Committee at its meetings of 26 June and 16 July 2019.

**37. ACADEMIC BOARD – EXECUTIVE SUMMARY**

**Resolved**

Council noted the summary of major items considered by the Academic Board at its meeting of 26 June 2019.



**38. SIGNIFICANT VISITS AND EVENTS, GRANTS AND CONSULTANCIES**

**Resolved**

Council noted the report of significant visits and events, grants and consultancies.

**39. POWER OF ATTORNEY**

**Resolved**

Council noted that there were no transactions over which the Investment Manager exercised Power of Attorney since the last meeting of Council on 24 May 2019.

**40. LEGISLATION**

**Resolved**

Council noted that no legislation had been approved by the Vice-Chancellor since the last meeting of Council on 24 May 2019.

**41. UNIVERSITY SEAL**

**Resolved**

Council noted that there were no instances of the University Seal being used since the last meeting of Council on 24 May 2019.

**PART 6 – OTHER BUSINESS**

**42. OTHER BUSINESS**

*Climate Action*

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Council noted that the University is deeply concerned about the global impact of climate change, and supports its students and staff making their voices heard on this issue.

**43. NEXT MEETING**

**Resolved**

Council noted that its next meeting is scheduled to be held in Darwin on Thursday 3 October 2019.

The meeting closed at 1.53pm.

\_\_\_\_\_  
Professor the Hon Gareth Evans AC QC  
Chancellor  
The Australian National University

Date: \_\_\_\_\_

*(\*\*\*\*\* indicates a removed item which is confidential to Council Members)*