

## THE AUSTRALIAN NATIONAL UNIVERSITY

### COUNCIL MINUTES

The 443<sup>rd</sup> meeting of the Council was held at 9:15am on Friday 1 December 2017, in the R C Mills Room, Level 4, Chancelry Building, ANU campus, Canberra.

#### **Present:**

The Chancellor, Professor Gareth Evans AC QC (in the Chair)  
The Vice-Chancellor, Professor Brian P. Schmidt AC  
The Pro-Chancellor, Ms Naomi Flutter  
Professor Suzanne Cory AC  
Dr Doug McTaggart  
Ms Natasha Stott Despoja AM  
Ms Anne-Marie Schwirtlich AM  
Professor Catherine Waldby  
Professor Tim Senden  
Professor Jan Provis  
Ms Deborah Veness  
Ms Alyssa Shaw  
Ms Eleanor Kay

#### **Apologies:**

Mr Graeme Samuel AC  
Mr Peter Yu

#### **In attendance:**

Deputy Vice-Chancellor (Research and Innovation) – Professor Margaret Harding  
Deputy Vice-Chancellor (Academic) – Professor Marnie Hughes-Warrington  
Deputy Vice-Chancellor (Global Engagement) – Professor Shirley Leitch  
Chief Operating Officer – Mr Chris Grange  
Pro-Vice Chancellor (Innovation) – Professor Michael Cardew-Hall  
Pro-Vice Chancellor (University Experience) – Professor Richard Baker  
Acting Vice-President (Engagement and Corporate Affairs) – Ms Jane O'Dwyer  
Chair, Academic Board – Professor Jacqueline Lo  
Chief Financial Officer – Mr Adam Black  
Interim Chief Financial Officer – Mr Ken Picard  
Dean, ANU College of Arts and Social Sciences – Professor Raelene Frances (for Item 17)  
Director, Major Projects – Mr Robert Hitchcock (for Item 18)  
Director, Service Improvement Group – Ms Lakshmi West (for Item 24)  
Director, Investments Office – Ms Mary Fallon (for Item 25)  
Director, Human Resources – Dr Nadine White (for Item 26)

#### **Chancelry staff:**

Director, Corporate Governance and Risk Office and Council Secretary – Mr Chris Reid  
Director, Office of the Vice-Chancellor – Dr Chris Price  
Associate Director, Corporate Governance and Policy – Mr Andrew Heath  
Senior Governance Officer, Corporate Governance and Risk Office – Ms Leslie McDonald

### PART 1: PROCEDURAL ITEMS

#### **1. ANNOUNCEMENTS AND APOLOGIES**

Council noted the apologies from Mr Graeme Samuel and Mr Peter Yu.

Ms Eleanor Kay was welcomed to her first Council meeting as the new undergraduate student Council member.

Mr Adam Black was welcomed as the University's new Chief Financial officer. Mr Ken Picard was acknowledged and thanked for his valuable service as the Interim Chief Financial Officer since August 2017.

## **2. LEAVE OF ABSENCE**

No member sought leave of absence.

## **3. DISCLOSURE OF MATERIAL PERSONAL INTEREST**

No member disclosed a material personal interest in any matter on the agenda.

## **4. ARRANGEMENT OF AGENDA**

In organising the agenda, Council resolved to consider Agenda Items 20 and 26.2 together.

No other items were declared confidential or starred for discussion.

Ms Alyssa Shaw indicated that she would raise the subject of the ANU academic college system under Agenda Item 39, Other Business.

The Pro-Chancellor indicated that she would raise the subject of the Chancellorship as the first Key Business Item.

### **Resolved**

On the motion of the Vice-Chancellor, Council approved all unstarred items being dealt with as proposed in the agenda.

## **5. MINUTES**

### **Resolved**

Council confirmed the minutes of the meeting held on 29 September 2017 (376/2017) to be a true and accurate record.

## **PART 2: KEY BUSINESS ITEMS**

### **CHANCELLORSHIP**

The Chancellor and all other attendees and observers left the meeting. The Pro-Chancellor assumed the Chair for this item.

### **Resolved**

Following discussion, the Council was unanimous in its decision to extend the Chancellor's term.

\*\*\*\*\*

## **6. VICE-CHANCELLOR'S REPORT**

The Vice-Chancellor highlighted the following matters as presented in his written report:

- Senior staff appointments:
  - Provost - Professor Mike Calford, currently the Provost at the University of Tasmania, will formally commence with the University in March 2018, but will be in attendance at the Council Planning Days in February
  - Vice-President (Advancement) - the preferred candidate has been identified and will be announced following the issuing of a visa
  - \*\*\*\*\*
  - Vice President (Engagement and Corporate Affairs) - Ms Jane O'Dwyer has been appointed on a continuing basis to this position. The role is the standing deputy to the Deputy Vice-Chancellor (Global Engagement). Council congratulated Ms O'Dwyer on her appointment

\*\*\*\*\*

- Expansion of the University's presence in Engineering and Computer Science
 

The Project Group is making progress in shaping the Business Plan.

In discussion, Council noted that implementing the vision needed much material support, a robust Business Plan and strong academic leadership.

The Vice-Chancellor explained that the preliminary stages of the Business Plan are expected to be presented to Council at the next meeting, in February 2018.

\*\*\*\*\*

➤ Other matters:

- The Federal Budget, including possible changes resulting from the Mid-Year Economic and Fiscal Outlook (MYEFO)
- Respectful Relationships at the ANU (considered with Items 20 and 26.2 together)
- Review of the China in the World Centre and China Studies. A draft report is under consideration by the Vice-Chancellor
- Notable events and achievements since the last Council meeting

**Resolved**

Council noted the Vice-Chancellor's report.

**7. 2018 UNIVERSITY SUBSIDIARY ENTITIES' BUDGETS**

Council received an overview of the 2018 University subsidiary entities' budgets from the Interim Chief Financial Officer, as outlined in the papers presented to Council members.

\*\*\*\*\*

**Resolved**

Council approved the subsidiary entity budgets for 2018.

**8. IMPLEMENTATION OF NEW COLLEGES OF HEALTH & MEDICINE, AND SCIENCE (UPDATE)**

Council received an overview of progress towards implementation of the new ANU College of Health and Medicine and ANU College of Science from the Deputy Vice-Chancellor (Research and Innovation), as outlined in the paper presented to Council members.

\*\*\*\*\*

**Resolved**

Council noted the update report on implementation of the new Colleges following establishment on 18 August 2017.

**9. 2017 UNIVERSITY CONSOLIDATED FINANCIAL PROJECTION AND 2018 CONSOLIDATED BUDGET UPDATE**

Council received the University's consolidated financial projection for 2017 and the 2018 Budget update from the Interim Chief Financial Officer, as also outlined in the papers presented to Council members.

\*\*\*\*\*

**Resolved**

Council noted the updated financial projection for 2017 and 2018 Budget.

**PART 3: STRATEGIC ISSUES**

**10. RESEARCH AND INNOVATION**

Council received a presentation from the Deputy Vice-Chancellor (Research and Innovation) on the ANU Research and Innovation Plan.

The following priority areas were discussed during presentation and in discussion:

- Investment in globally significant research challenges that deliver solutions to national priorities, and ensure core disciplines and research strengths are ranked alongside the best in the world.

- Establishment of Innovation Institutes that will achieve exceptional translational outcomes, supported by a new collaborative business model and access to new venture capital funding for University Intellectual Property commercialisation.
- Redefining the ANU PhD programmes to deliver a new generation of graduates, who successfully use their research training to advance careers in universities, and across all industries and sectors.

### **Resolved**

Council noted the issues identified in the presentation.

## **PART 4: OTHER MATTERS FOR DECISION**

### **11. ANNUAL GOVERNANCE CONFORMANCE STATEMENT 2017**

Council considered the annual conformance statement, as outlined in the papers presented to Council members.

### **Resolved**

For the 2017 reporting period, Council confirmed the University's conformance with the:

- *Australian National University Act 1991*;
- *Public Governance, Performance and Accountability Act 2013*;
- *Higher Education Standards Framework (Threshold Standards) 2015: Part 6 Governance and Accountability*; and
- *Voluntary Code of Best Practice for the Governance of Australian Universities*.

### **12. ANNUAL INTERNAL AUDIT WORK PLAN 2018**

\*\*\*\*\*

### **Resolved**

Council approved the annual Internal Audit Work Plan for 2018 (408/2017).

### **13. PROPOSED NAME FOR ANU PRECINCT (UNION COURT)**

Council received from the Deputy Vice-Chancellor (Academic), a report on the process which had produced broad consensus on the proposed name for the ANU precinct (Union Court), and the process under way for recommending street names within the Union Court redevelopment area as outlined in the papers presented to Council members.

The Chief Operating Officer also provided an overview of plans for the integration of elements of Indigenous culture into Union Court, including items of Indigenous art recently donated to the University.

The Deputy Vice-Chancellor (Academic) also advised that a discussion had occurred with Ms Pauline Griffin in respect of naming the roof top garden on Lena Karmel Lodge in her honour following the recent demolition of the Pauline Griffin Building, and that Ms Griffin was delighted with this proposal.

### **Resolved**

Council:

1. Approved the proposed name, 'Kambri', for the ANU precinct;
2. Noted the proposed process and timeline for naming of streets within the redevelopment area; and
3. Approved the naming of the roof top garden on Lena Karmel Lodge after Ms Pauline Griffin.

### **14. RECONCILIATION ACTION PLAN**

Council received an overview of the University Reconciliation Action Plan from the Pro Vice-Chancellor (University Experience), as outlined in the papers presented to Council members.

\*\*\*\*\*

**Resolved**

Council:

Approved the Reconciliation Action Plan;

1. Noted that the Reconciliation Action Plan will be provided to Reconciliation Australia for endorsement, prior to the plan being launched;
2. Required that a progress report be prepared in respect of the implementation of the Reconciliation Action Plan in April 2018 and December 2018: and
3. Required that an Annual Report be prepared in time for the final Council meeting of each calendar year.

**15. ANU (ACADEMIC BOARD) STATUTE 2017**

\*\*\*\*\*

**Resolved**

Council made the *Australian National University (Academic Board) Statute 2017*, as amended, under section 50 of the *Australian National University Act 1991*.

\*\*\*\*\*

**16. POSTGRADUATE & RESEARCH STUDENT ASSOCIATION (PARSA) CONSTITUTION – AMENDMENT TO CONSTITUTION****Resolved**

Council approved the changes to the Postgraduate and Research Students' Association Constitution, as approved by the PARSA Ordinary General Meeting held on 26 September 2017.

**PART 5: OTHER MATTERS FOR NOTING****17. CAP/CASS GOVERNANCE PROJECT – PROGRESS REPORT, NOVEMBER 2017**

Council received an overview of progress being made on the CAP/CASS Governance Project from the Dean, ANU College of Arts and Social Sciences, Professor Rae Frances, as outlined in the papers presented to Council members.

**Resolved**

Council noted the report and supporting materials from the CAP/CASS Governance Project.

**18. UNION COURT REDEVELOPMENT UPDATE**

Council received a general update on the Union Court Redevelopment, including commercial negotiations, from the Chief Operating Officer, as outlined in the papers presented to Council members.

**Resolved**

Council noted the general update as presented.

**19. STUDENT ACCOMMODATION (SA6) – GENERAL UPDATE****Resolved**

Council noted the general update as presented.

**20. THE AUSTRALIAN HUMAN RIGHTS COMMISSION REPORT: *CHANGE THE COURSE: NATIONAL REPORT ON SEXUAL ASSAULT AND SEXUAL HARASSMENT AT AUSTRALIAN UNIVERSITIES (2017) AND THE ANU RESPONSE (UPDATE)*; AND****26.2 STUDENT SAFETY REPORT**

\*\*\*\*\*

**Resolved**

Council noted the University's progress in implementing the recommendations of the Australian Human Rights Commission report: *Change the course: National report on sexual assault and sexual harassment at Australian universities (2017)*, and the student safety report for the period 1 September 2017 to 31 October 2017.

**21. COUNCIL AND COUNCIL COMMITTEE MEMBERS – SKILLS MATRIX**

Council received an overview of the ANU Council and Council Committee Skills Matrix from the Chancellor, as outlined in the papers presented to Council members.

\*\*\*\*\*

**Resolved**

Council:

1. Approved the updated ANU Council and Council Committee Skills Matrix for reference by the Nominations Committee;
2. Noted that the skills matrix will inform Council and Council Committee succession planning and will continue to be updated annually, or as, and when, new appointments are required.

**22. FINANCE COMMITTEE REPORT ON 2017 PERFORMANCE****Resolved**

Council noted the summary of the Finance Committee's report on 2017 performance.

**23. ARMC REPORT ON 2017 PERFORMANCE****Resolved**

Council noted the results of the 2017 ARMC self-assessment.

**24. ADMINISTRATIVE REFORM UPDATE**

\*\*\*\*\*

**Resolved**

Council noted the progress report on administrative reform at ANU.

**25. ANU INVESTMENT OFFICE REPORT**

\*\*\*\*\*

**Resolved**

Council noted the position, performance and risk of the Long Term Investment Portfolio and cash portfolio at the end of Q3 2017.

**26. WORK HEALTH AND SAFETY PERFORMANCE REPORTS****26.1 WHS STAFF REPORT**

\*\*\*\*\*

**Resolved**

Council noted the report for the period 1 January to 31 October 2017.

**27. RISK APPETITE PROGRAM OF WORK (UPDATE)**

Council deferred consideration of this item until the next meeting of Council on 1 February 2018.

**28. AUDIT AND RISK MANAGEMENT COMMITTEE - EXECUTIVE SUMMARY**

\*\*\*\*\*

**Resolved**

Council noted the summary of major items considered by the Audit & Risk Management Committee at its meeting held on 15 November 2017.

**29. FINANCE COMMITTEE - EXECUTIVE SUMMARY**

\*\*\*\*\*

**Resolved**

Council noted the summary of major items considered by the Finance Committee at its meeting held on 10 November 2017.

**30. ACADEMIC BOARD – EXECUTIVE SUMMARY**

\*\*\*\*\*

**Resolved**

Council noted the summary of major items considered by the Academic Board at its meeting held on 10 October 2017.

**31. ANU REPORT ON INFORMATION PRIVACY 2017****Resolved**

Council noted the Information Privacy Report for 2017.

**32. PUBLIC INTEREST DISCLOSURE REPORT 2017****Resolved**

Council noted the Public Interest Disclosure Report for 2017.

**33. FREEDOM OF INFORMATION REPORT 2017****Resolved**

Council noted the Freedom of Information (FOI) Report for 2017.

**34. POWER OF ATTORNEY****Resolved**

Council noted that one document has been executed under Power of Attorney since the 29 September 2017 meeting of Council.

**35. UNIVERSITY SEAL REPORT****Resolved**

Council noted the document to which the University Seal has been affixed since the meeting of Council held on 29 September 2017.

**36. SIGNIFICANT VISITS AND EVENTS, GRANTS AND CONSULTANCIES****Resolved**

Council noted the report of significant visits and events, grants and consultancies.

**37. LEGISLATION****Resolved**

Council noted the legislation as approved by the Vice-Chancellor, the: *Australian National University (Parking and Traffic) Instrument 2017*.

**PART 6: OTHER BUSINESS****38. QUESTION TIME**

No questions were raised during Question Time.

**39. OTHER BUSINESS**

\*\*\*\*\*

**40. NEXT MEETING**

Council noted that the next meeting of Council and the Council Planning Da would be held on Thursday 1 and Friday 2 February 2018, at ANU House, Melbourne.

The meeting suspended at 1:08pm, and resumed at 1:42pm.

The meeting closed at 1:45pm

\_\_\_\_\_  
Professor the Hon Gareth Evans AC QC  
Chancellor  
The Australian National University

Date: \_\_\_\_\_

***(\*\*\*\*\* indicates a removed item which is confidential to Council Members)***